



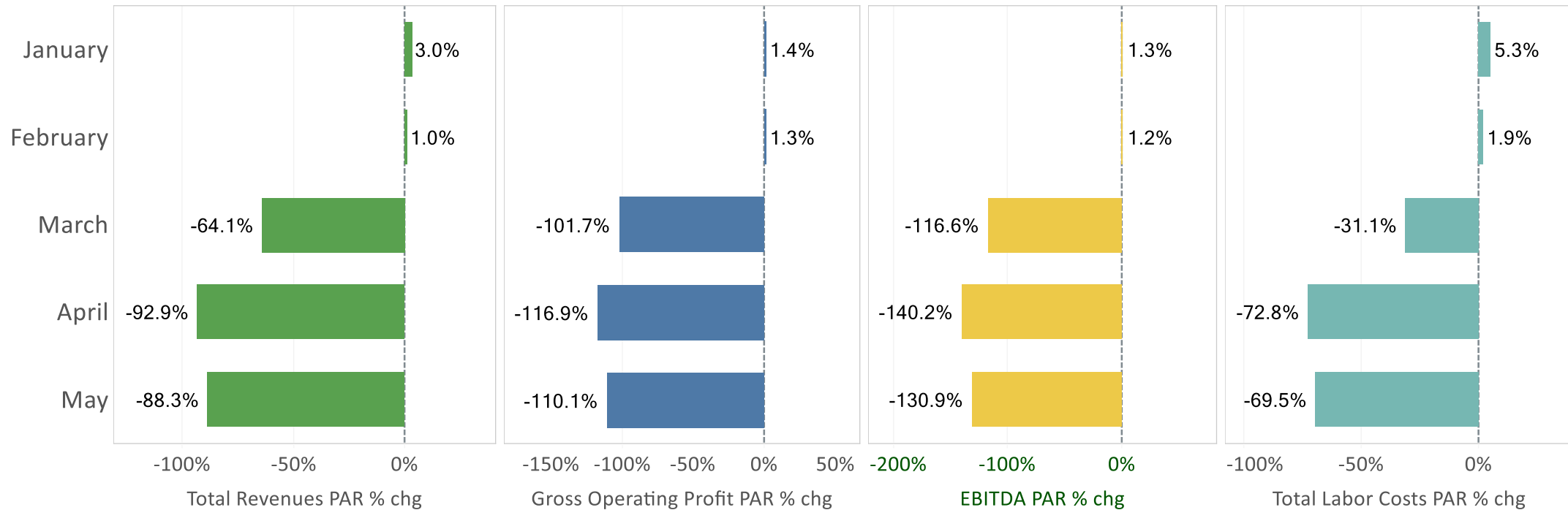
# Monthly P&L Results May 2020

# U.S. Profitability Bottomed Out in April

U.S. Monthly P&L KPIs – 2020 YTD vs 2019 YTD

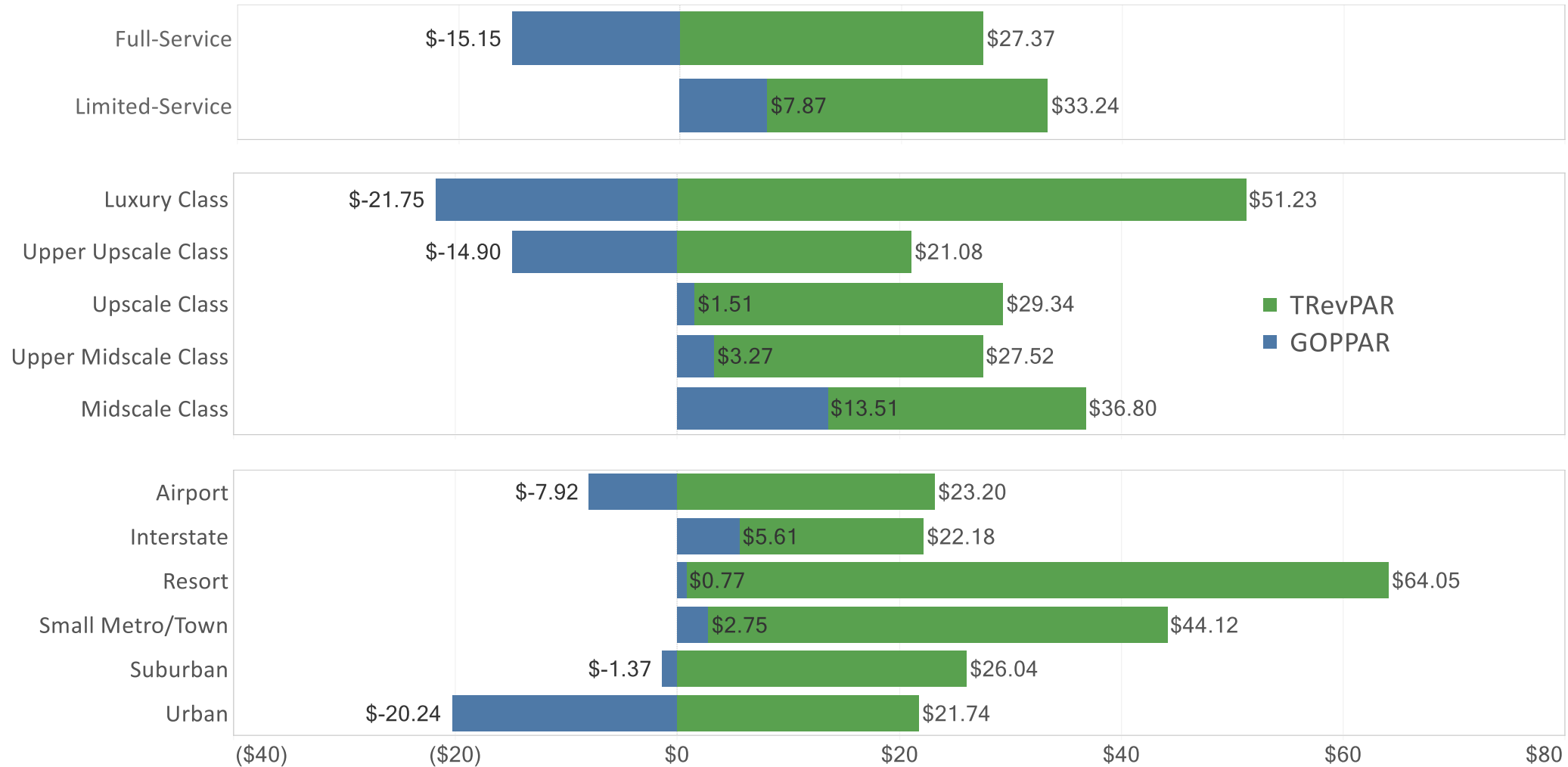


TRevPAR		GOPPAR		EBITDA - PAR		LPAR - Labor Costs	
2019	\$255.16	2019	\$99.66	2019	\$72.54	2019	\$88.35
2020	\$147.37	2020	\$36.63	2020	\$16.22	2020	\$65.86
	-42.2%		-63.2%		-77.6%		-25.5%



# Limited-Service Generating More Revenue per Room

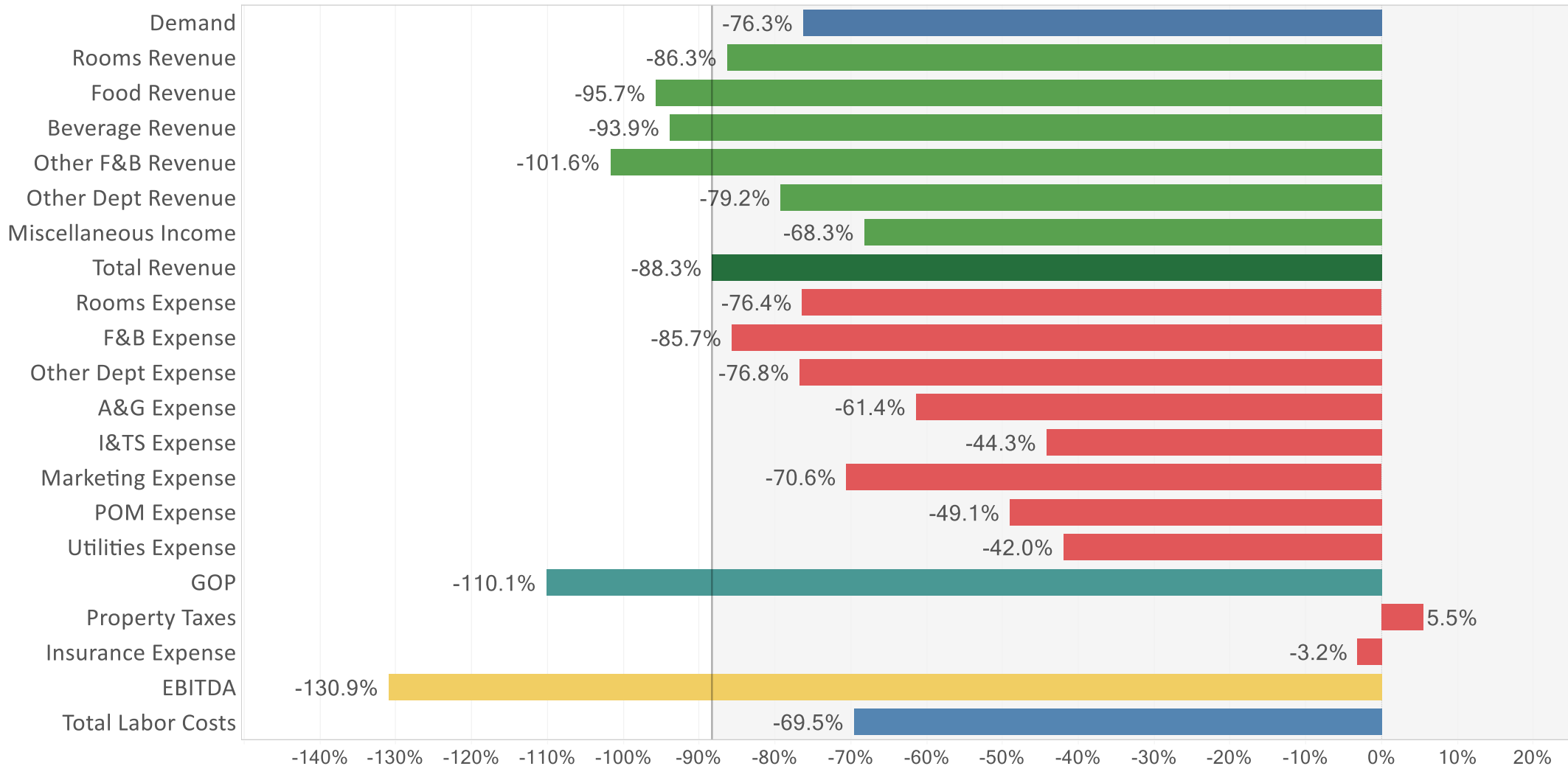
U.S. Industry Segments TRevPAR & GOPPAR – May 2020



# Lack of F&B Revenues Continue to Worsen Losses



U.S. Revenue & Expense % Change – May 2020 vs May 2019



# Group Hotels Posting Least F&B Revenue per Room

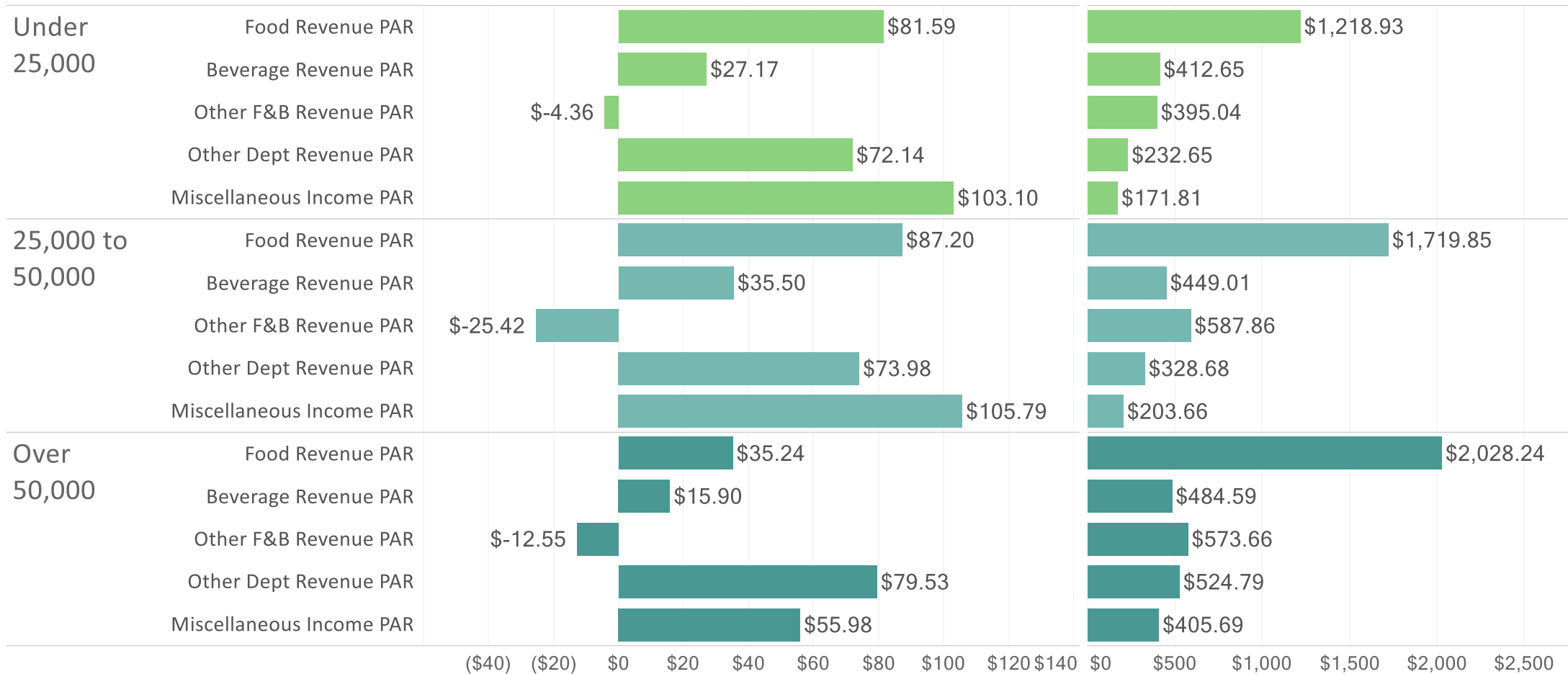
Full-Service Comparison by Meeting Space – May 2020 and May 2019



Meeting Space (SqFt)

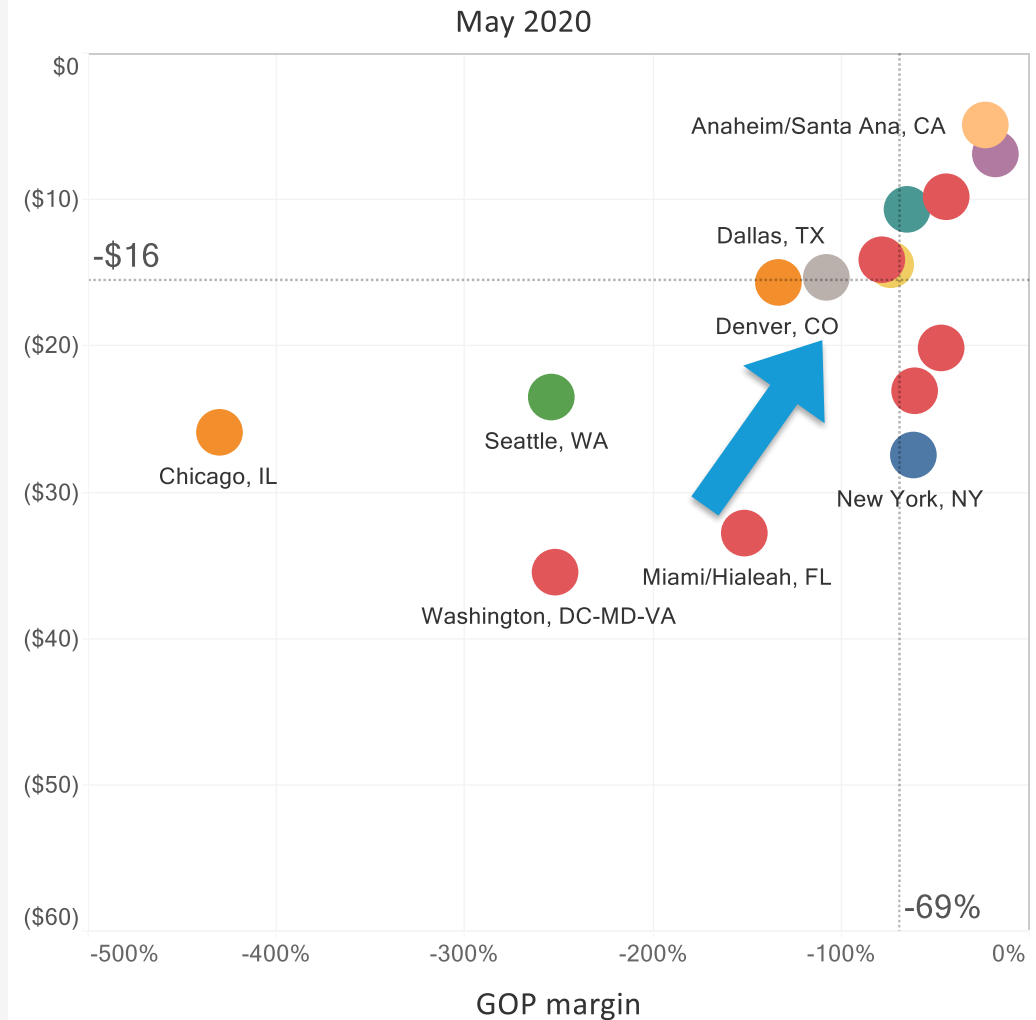
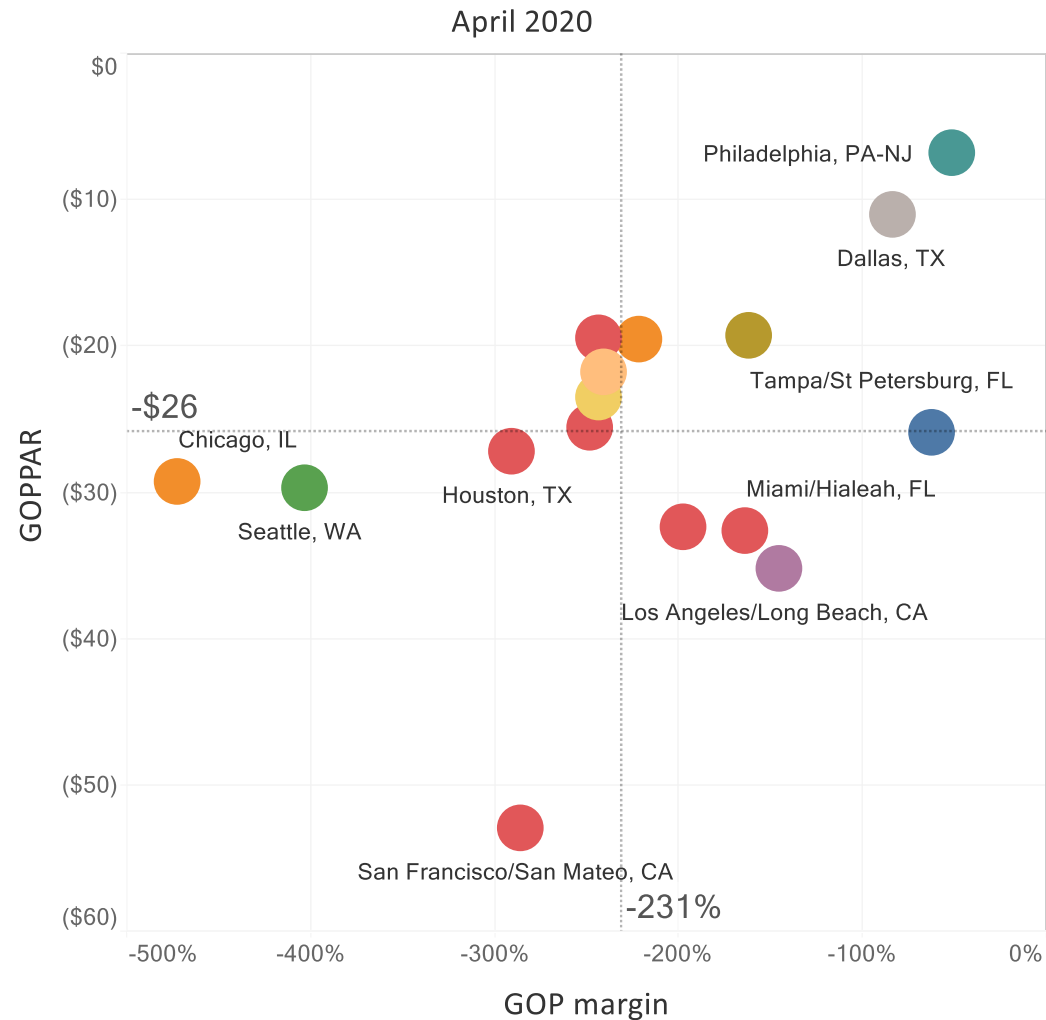
May 2020

May 2019



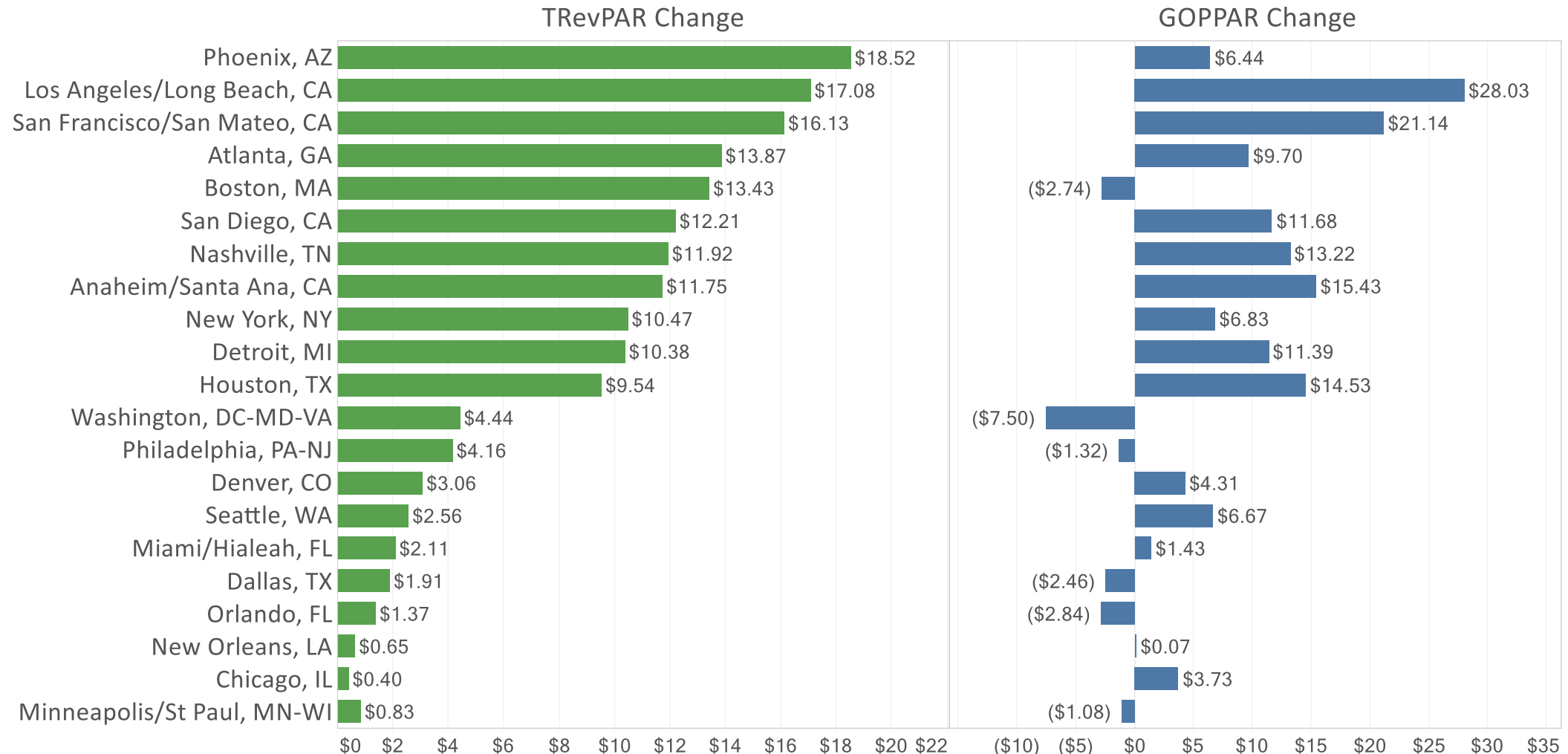
# Profit Margins for Top Markets Moving Upward

Profitability Matrix - Select Full-Service Markets, May 2020 and April 2020



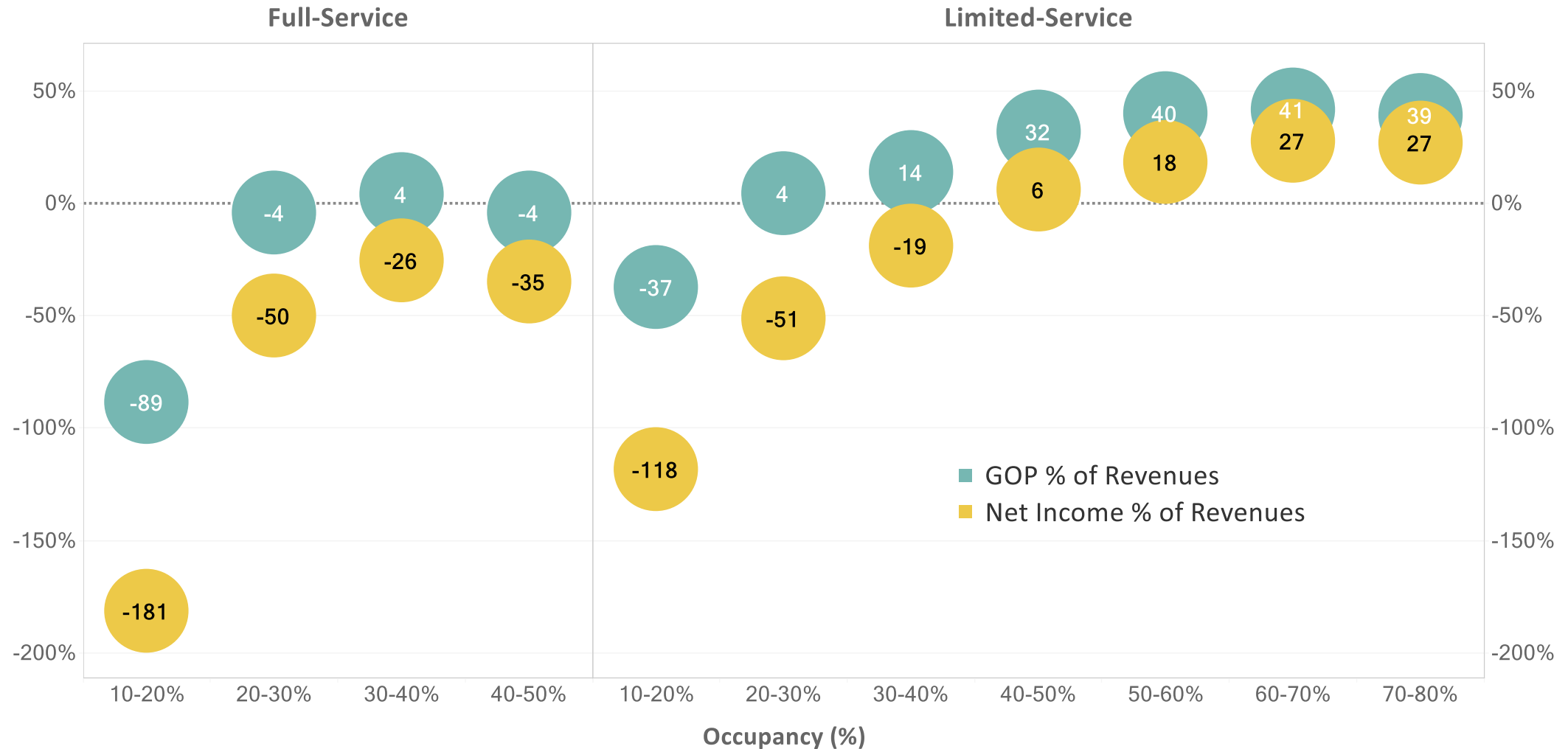
# Revenues Making Gains from April Lows

U.S. Select Markets Change from Previous Month – May 2020 vs April 2020



# Limited-Service Hotels Profitable for Occupancies Above 45%

Profitability Breakeven by Occupancy – May 2020



\*Net Income includes fixed expense, reserve for replacement, and owners' expense

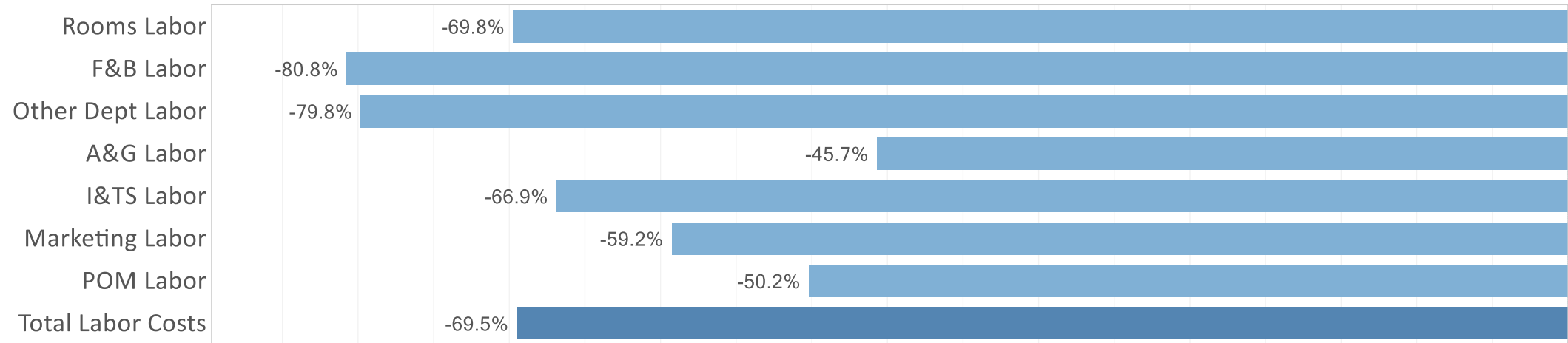


# Furloughs Shift Labor Costs Toward Benefits

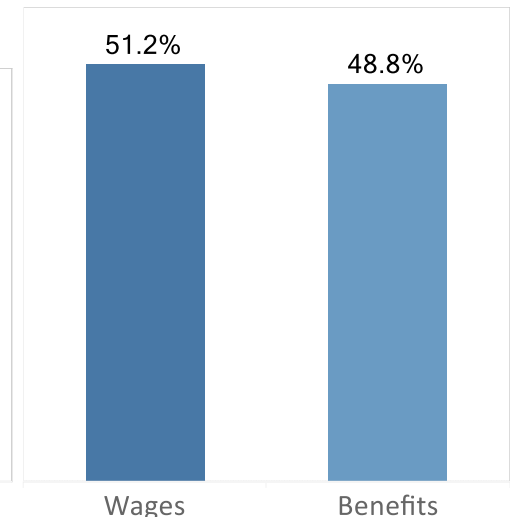
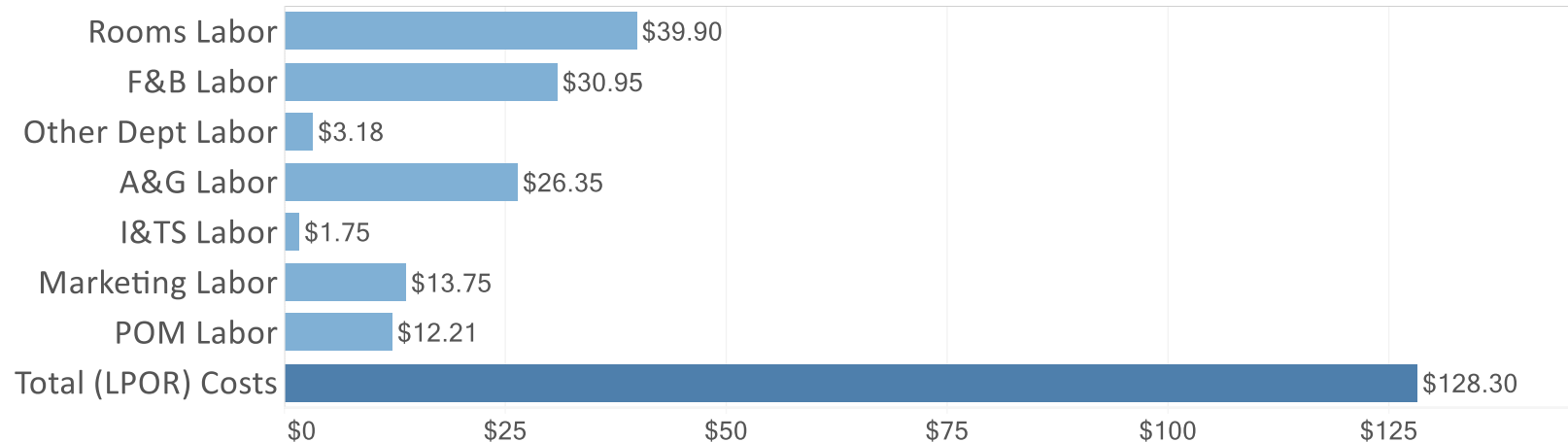
U.S. Labor Snapshot – May 2020 vs May 2019



YoY Growth



Labor Costs - POR





# STR's Monthly P&L Program

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